



**Christine C. Marcks**  
**President**

Christine C. Marcks is president of Prudential Retirement, a business unit of Prudential Financial, Inc. (NYSE: PRU), and a leading provider of defined contribution, defined benefit, nonqualified deferred compensation plan administration, and institutional investment and risk management services.

Marcks leads Prudential Retirement to transform the retirement landscape with timely, responsive solutions for public, private, and nonprofit organizations. Under Marcks' leadership, Prudential Retirement has expanded its product portfolio to establish market leading positions in Total Retirement Solutions, Stable Value Investment

Only products, guaranteed lifetime income solutions for DC plans and pension risk transfer strategies.

Prior to joining Prudential in 2007, Marcks was senior vice president and head of ING Financial Horizons, an advisory business focused on the pre-retiree market. Earlier in her career, she had bottom-line responsibility for the company's defined contribution and individual annuity businesses. Marcks also served as an International Economist with the U.S. Treasury Department in Washington, D.C.

Marcks is an influential advocate for legislation that will ultimately help Americans achieve their retirement goals, frequently giving testimony before Departments of Labor and Treasury officials in Washington, D.C. A sought after, effective voice in the industry, Marcks is often a guest speaker and panelist at various global retirement conferences.

Marcks serves as the Chair of the National Board of Directors of Y-USA, as a member of the Board of Directors of the Connecticut Business and Industry Association and on the Board of the Employee Benefit Research Institute. Locally, Marcks serves on the Board of Trustees of the Greater Hartford YMCA.

Marcks is also a member of the Board of Trustees of her alma mater, Assumption College, from which she earned a bachelor's degree in foreign affairs. She holds a master's degree in economics from Georgetown University and NASD series 7 and 24 licenses.

Prudential Retirement delivers retirement plan solutions for public, private, and nonprofit organizations. Services include defined contribution, defined benefit and non-qualified deferred compensation record keeping, administrative services, investment management, comprehensive employee education and communications, and trustee services, as well as a variety of products and strategies, including institutional investment and income products, pension risk transfer solutions and structured settlement services. With over 85 years of retirement experience, Prudential Retirement helps meet the needs of 4.0 million participants and annuitants. Prudential Retirement has \$366.2 billion in retirement account values as of Sept. 30, 2015. Retirement products and services are provided by Prudential Retirement Insurance and Annuity Company (PRIAC), Hartford, CT, or its affiliates.