

HIGHER ED PULSE REPORT:
Futureproofing
Institutions Against the
Demographic Cliff

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Introduction

For at least two generations, colleges and universities have been yoked to a troika of enrollment destiny—geography, demography, and the economy. Conventional wisdom has held that these factors dragged or pushed institutions one way or another, toward boom or bust, and all any school could do was try to manage at the margins.

With at least two of those three - geography and demography - locked in a reinforcing contraction in the next forecast window, schools are awakening to the realization that geography, demography, and the economy no longer dictate an inevitable and uncontrollable future. Or at least that they need not. Unbridling an institution from these three horsemen of enrollment fate is essential because, without renewed active institutional strategic planning and execution, the projections for many schools are bleak and the prognosis grim.

At the highest levels, the contours of the challenge are probably known—in four or five years, over the length of just one college class, regional population and economic contractions will be exacerbated by continued population shifting. That geographic reality will converge with an uneven, pre-destined "birth dearth," draining the pool of traditional-aged college enrollees. One future will draw down enrollments nearly universally, and the combination is poised to squeeze specific schools drastically, even exponentially.

There is good news, however.

We, at Othot, an emerging and leading provider of advanced analytics and AI for higher ed, and our partner institutions show that, by using data-driven intelligence and modern AI practices, schools can future proof their institution and not just survive the forecasted contractions, but grow and strengthen their schools and programs.

Newly accessible data and analytical tools can help schools see how substantially the upcoming demographic and geographic realities will influence their enrollments—not by state or region, but at the individual institution level

For the first time, some of that information is available in this report. Here, we present new ways higher education institutions can and should visualize and understand their specific place during these demographic changes, as well as how they can imagine future enrollment classes. More than presenting new ways to think about the future of college enrollment, this report uses analytical tools on public data with 454 schools nationwide to create compelling and institution-specific forecasts of how they will be impacted by the oncoming environment. With this information, leaders can reconsider and, if necessary, adjust their recruitment and retention strategies using related strategic and tactical suggestions provided.



This report uses analytical tools on public data with 454 schools nationwide to create compelling and institution-specific forecasts of how they will be impacted by the oncoming environment.



The Situation

Over the next five years, nationally, enrollments are projected to rise slowly. Estimates are that this rising tide will be largely driven by an increased high school graduation population, itself driven largely by improvements in high school retention rates. However, certain regions will be flat or declining over this period, such as the New England and North Central regions. With the class of 2025, however, the national tide will crest as the number of domestic high school graduates peaks.

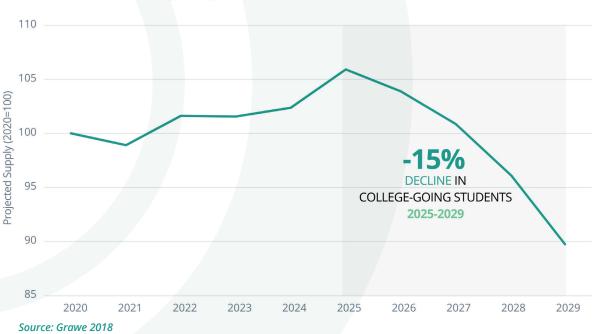
After that, a broad national decline in high school graduates - the echo of the "birth dearth" that started in 2008 - will begin a corresponding decline in college enrollments. That decline is projected to be much more significant and more dramatic than the preceding growth.

Estimates are that this decline will linger through at least 2030, but likely beyond. The Western Interstate Commission for Higher Education (WICHE), for example, projects, "an almost 11 percent decline of high school graduates is predicted between the Classes of 2025 and 2037."

Nathan Grawe, author of <u>Demographics and the Demand for Higher Education</u>, writes that, based on his own analysis, "a brief and modest five percent increase" will precede "a precipitous reduction of 15 percent or more. The reduction in population and higher education demand at the end of this period is staggering."



Forecasted Number of College-Going Students in the US



The declines will be uneven, varying by region, and also significantly by institution type.

These numbers are often discussed from a national, big picture perspective, and thus many school administrators face this future with the perception of shared fate. A deeper look at the data shows a different reality, however—the declines will be profoundly uneven, varying by state, setting, as well as significantly by institution type. In other words, the near future of enrollment will not be felt equally by all schools. WICHE, for example, projects the decline in high school graduates in the northeast to be a deep 14% while falling a still substantial but less dramatic 6.6% in southern sections of the country. WICHE notes that states, "such as California, Illinois, and Connecticut, are projected to see significant declines."



Grawe estimates that yearly reductions of high school graduates in this period will "shrink by more than 650,000 while the number of first-time collegegoers contracts by nearly 450,000." (See Figure 1.)



Breaking down the regions even further provides a deeper look at the projected rise in high school graduates than the subsequent decline. For some of these more detailed regions, the increase in the near term will somewhat balance the expected declines in the latter half of the 2020s. Other regions will not be as fortunate. New England and the East North Central will experience little growth in the near term and significant peak-to-trough reductions in high school graduates (see Figure 2).

Further, based on the most <u>recent statistics</u> from the Centers for Disease Control and Prevention, which tracks birth rates, the US birth rate continues to decline, a condition that may foretell a deeper, longer contraction among future traditional college students.

FIGURE 2: PEAK AND TROUGH ANNUAL GROWTH RATES OF FIRST TIME STUDENTS - 2020 TO 2028



"There is no argument: demographic change is reshaping the population of the United States in ways that raise challenges for higher education." – GRAWE

The shrinking pool of high school graduates will correspond with significant overall population shifts by state. Looking ahead to 2040, the <u>Demographics Research Group</u> at the University of Virginia projects that two of the states pinpointed by WICHE, Connecticut and Illinois, will experience simultaneous overall population declines—down 1.4% and 3.1%, respectively.

For schools in these states, this is a double-whammy of declining access to traditional-aged students and a simultaneously shrinking pool of learners of any age. For colleges and universities that recruit from these areas, this is potentially alarming.

Of course, demographics are not the only determinant of college enrollment. Other factors such as economic conditions, type of institution, and unexpected shocks such as COVID-19 also play a role.

However, as Grawe writes, "There is no argument: demographic change is reshaping the population of the United States in ways that raise challenges for higher education."

While those trends swirl above and around all institutions, unquestionably schools must have relevant, actionable intelligence to take meaningful action and that intelligence must be more specific than national, regional, or statewide trends. This report provides a basis of that intelligence.



Institution by Institution

Geographic variation in the forecast number of high school graduates provides meaningful information that can be used by institutions to project and plan for future enrollments.

But this information should not be seen from the view of where a school is located, the consideration should be where their future students will be—where they recruit.

To assess this impact, institution-level projections for 454 schools (see Appendix for the list of schools) are calculated based on projected high-school graduation statistics in the states from which they currently recruit. Absent any change in geographic recruitment strategies, these projections forecast enrollments for individual schools.

Further, as may be expected, where schools draw their students from varies significantly across institutions. For example, 25% of the schools in our sample recruit 90% or more of their domestic students from a single state—making them more likely to be influenced by state or even regional population and demographic changes. At the same time, almost 30% enroll less than half their students from any single state, potentially opening opportunities to survive or even thrive in the upcoming downturn. This type of factor – recruitment concentration – exemplifies the circumstances that will dictate its position during the coming decline. They, as much as any national trend, will inform what that school may do to protect itself and prosper.

And prospering is possible.

Quoting Grawe again, "Colleges and universities that choose to view enrollment shifts as a challenge whose solution could make them stronger will do much better than those that take a less proactive stance." He offers a "nimble path" that assumes the projections of major enrollment pressures are true but where individual institutions look for ways to "beat the odds by carefully adjusting recruitment efforts to auspicious new student pools."

Doing that, setting an institution on a "nimble path" starts by knowing where it stands and having a clear view of the road ahead, including understanding what new or amplified competitive pressures may surface. Pivoting to a new, potential prosperous recruitment geography may be wise, but that same area may be significantly contested by other schools also trying to be just as nimble. Further, shifting concentration to another area may make a school's traditional recruiting territory vulnerable to incursion or increased investment from neighbors.

That's where the data and methodology of "Futureproofing Your Institution" will be helpful to institutional planning and strategy. The following data and charts provide a look into the future for 454 schools (primarily four-year, not-for-profit institutions), as they are currently positioned in recruiting and enrolling first-time students. In these charts, the institution-level growth projections are constructed by weighting state-level projections from Grawe and WICHE by each state's share of the institution's enrollments. These growth projections are then considered in the context of other institutions located in the state, its competitive environment, and recent data from IPEDs retention rates.



"Colleges and universities that choose to view enrollment shifts as a challenge whose solution could make them stronger will do much better than those that take a less proactive stance." – GRAWE



The Data and Insights

Using public data and analytics tools, we calculate for each school the degree to which they can anticipate benefiting from the expected increases before 2025 as well as be squeezed by the more sizable, expected declines thereafter. We can see how vulnerable a school may be to the coming "glide then drop" phenomenon of the demographic cliff. We also examine how some schools may consider critical existing levers at their disposal, such as shifting geographic recruitment strategies or investing to boost retention rates.

Figure 3 provides an overview of the distribution of our sample of schools across Census regions and how the pattern of growth over the next decade plays out in each region. The higher a plot point is, the more the region is predicted to grow in the near term. The further it is to the left, the more sharply it will experience the subsequent contraction. The size of the plot represents the number of institutions in our sample that are located in each region. Accordingly, even regions that may grow the most and recede the least do not provide large enough impacts to offset the net declines in other regions.

Regional Performance 8% **Primary Region** West South Central East North Central East South Central 7% Mountain Middle Atlantic Mountain Average Growth Rate 2020-25 West North Central New England 6% Pacific South Atlantic South Atlantic West North Central 5% Pacific West South Central 4% East South Central Middle Atlantic Number of Schools In Region 3% 15 40 60 2% **New England** East North Central 1% 101 0% -9% -8% -7% -6% -5% Average Growth Rate 2025-28

FIGURE 3: REGIONAL FIRST TIME STUDENT GROWTH RATES - 2020 TO 2025 AND 2025 TO 2028

The patterns for our sample institutions are representative of the WICHE and Grawe data. For example, the growth rates by region reveal what is generally known: the Western Central states have a better-than-most future while New England and the East North Central (Michigan as an example) are approaching dire situations.



Figure 4 plots the projected growth rates of first-time students from 2020 to 2028 for our sample of 454 institutions, arrayed by state along the horizontal axis. Overall, 80% of the institutions are projected to see negative growth rates, and it is clear that each school has a distinct growth rate that varies widely.

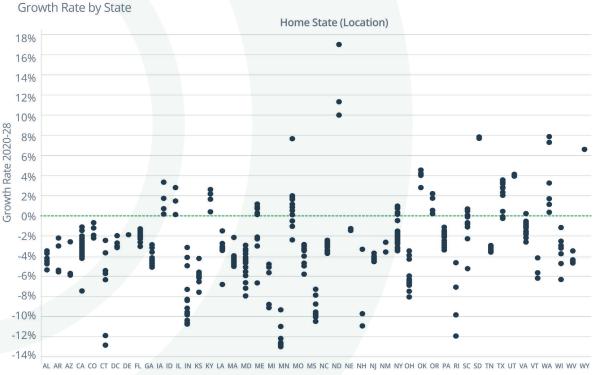
As can be seen in Figure 4, the expected impact of the demographic shift varies considerably across institutions, even among institutions in the same state. For example, while the number of high-school graduates in Connecticut is projected to decline an average of 13.6% between 2020 and 2028, some institutions such as the US Coast Guard Academy and Wesleyan University are projected to be much less affected because their recruitment base extends well beyond the state borders, while institutions such as University of Connecticut and Eastern Connecticut State are projected to see the high school graduates in their market area decline 12% and 13%, respectively.

On the other hand, while Maryland is expected to see a modest 1% increase in the number of high-school graduates overall, some institutions such as Johns Hopkins and Loyola University of Maryland are not projected to benefit from this growth and instead are projected to see 2-3% declines in their market because their current geographic recruitment is largely outside Maryland and in areas expecting contraction.



The expected impact of the demographic shift varies considerably across institutions, even among institutions located in the same state.

FIGURE 4: INDIVIDUAL SCHOOL GEOGRAPHIC MARKET GROWTH RATES FROM 2020 TO 2028 BY HOME STATE



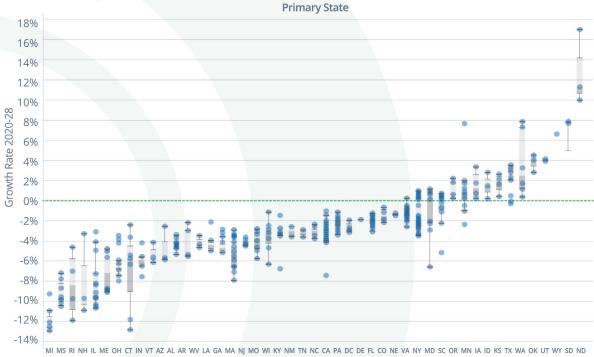
This pattern of different projected growth rates is within cities as well. For example, though they are both in Chicago, the University of Chicago is projected to experience a 4% decline in their markets, while the University of Illinois – Chicago is projected to see an 11% decline. Though less dramatic, St. Louis University and Washington University in St. Louis, both private institutions in the same city, have very different forecasts, -6% and -3%, respectively.



Figure 5 takes a deeper look at projected institutional growth rates organized by state, ordering the same state data from Figure 4 by average state growth rates from smallest to largest. To the left, it shows that 73% of the states have a mean growth rate at or below zero. Those to the right are states expected to grow but are therefore also in areas where many schools will attempt to increase enrollments, increasing competition for students even for institutions in those states. It's noteworthy that most of the states projected to grow significantly have relatively small populations and therefore cannot offset or replace the aggregate losses in other states. In fact, their relatively small size amplifies the perception of their growth when viewed as an average.

FIGURE 5: GEOGRAPHIC MARKET GROWTH RATES BY STATE, ORDERED BY MEAN







It's noteworthy that most of the states projected to grow significantly have relatively small populations and therefore cannot offset or replace the aggregate losses in other states.



Again, the message is that it is where a school successfully recruits, rather than where it is located, that matters. Those that recruit mostly in a single state are going to see their enrollments driven by the number of high-school graduates in their state—some of these institutions, like those in Maryland, will benefit from growth rates that are higher than the nation's, while others, like those in Connecticut, will be pulled down by below average growth rates. For institutions that recruit more broadly, growth in one state will typically be offset by declines in another. As a result, there is more variance in growth rates across institutions with more concentrated recruitment patterns (see Figure 6).

The divergence in recruitment area versus physical location manifests when viewing the data by institution type. Public institutions (green in Figure 6) tend to recruit largely in their home state and are therefore more tightly tethered to the future enrollment projections there. In other words, for many public schools, where they are and where they recruit are the same. As a result, there is more variance in growth rates across these public institutions than across private institutions, which tend to have more diversified recruitment markets.

FIGURE 6: MARKET AREA STUDENT GROWTH RATES (2020 TO 2028) BY ENROLLMENT CONCENTRATION, PUBLIC VERSUS PRIVATE

Growth Rate by Enrollment Concentration



Again, the message is that it is where a school currently recruits, rather than where it is located, that matters.



Not only do the projected number of high school graduates vary across similarly located institutions based on how concentrated their recruitment is in their home state, but their ability to strategically reorient their recruitment to offset projected declines also differs. Institutions that already have a presence in several states are better able to shift enrollment efforts across these states than institutions that do not. Regardless, it generally takes several years of recruitment in a new market to develop a significant flow of enrolled students.

The appropriate strategies for institutions moving forward depend not only on the longer-term projections over the decade but also on the timing of growth and decline over the decade. As discussed above, most regions are expected to experience growing numbers of high-school graduates in the near-term, followed by severe declines in the latter half of this decade.

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Figure 7 illustrates the importance of considering the timing and severity of growth and decline over the next decade. The vertical axis represents expected growth rates of first-time, traditional-aged student populations from 2020 to 2025 and the horizontal axis represents expected growth rates of first-time student populations from 2025 to 2028.

Where a school falls in this graph highlights how critical it is to diversify the recruiting strategy as well as the urgency to change. Schools in the bottom left quadrant are in the most precarious situation, with very low growth rates in their markets anticipated over the next several years while facing very sharp, negative growth rates post-2025. These institutions would do well to aggressively change their recruitment strategies significantly and quickly.

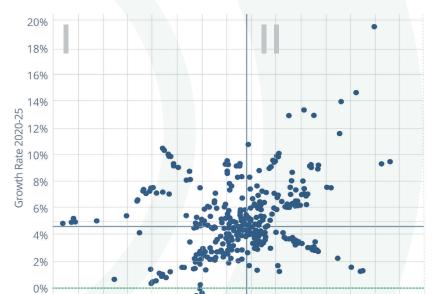
And while schools in the upper right quadrant are in a good position regarding projected growth in their recruitment market area during both periods, they should consider that other institutions may well aggressively expand recruitment into their markets. That is to say, good projections do not mean good outcomes; vigilance will be required to maintain enrollments or benefit from forecast growth.

FIGURE 7: GROWTH RATES AS A DRIVER OF STRATEGY

Growth Rate Relationship

-2%

-4%



-8% -7%

Growth Rate 2025-28

-6% -5%

-3%

-1%



- I Don't be fooled Strategy: Don't be fooled by the short-term boom. Grow new markets and solidify current markets to prepare for bust.
- II Watch out
 Strategy: Guard your
 market and don't slip into
 complacency-others will
 be looking to expand into
 your market.
- III Stay the course
 Strategy: Consider
 aggressively pursuing new
 markets and/or resizing.
- IV Now is a good time to panic Strategy: Double down on strengthening your hold on current market. Select expansion in markets that reveal potential.

-15% -14% -13% -12% -11% -10%



Figure 8 adds the dimension of concentration—that is, how dependent a school is on one particular location for first-time enrollment, as discussed previously.

Naturally, the more dependent a school is on a single state and/or region predicted to face a major retreat in high school graduates and population declines, the more urgent it is to reexamine and recalculate recruitment strategies. In this chart, the darkness of the circle indicates the concentration of recruiting for each institution in a particular geography. The darker the circle, the more concentrated. Dark circle schools in the bottom left corner are not only in challenging growth rate geographies but have very little reach or brand strength outside of their home state or region. This creates an acute situation in which it will be extremely challenging to counter the impact of declines in their current market by diversifying into new markets.

FIGURE 8: GEOGRAPHIC RECRUITING CONCENTRATION AS AN INDICATOR OF RISK





Concentration in Primary Recruiting State

- Don't be fooled
- II Watch out
- III Stay the course
- IV Now is a good time to panic



The Importance of Retention and Persistence

In addition to refining recruitment strategies, a school may have other options to diversity or fortify its total enrollment position via retention—the ability to keep already enrolled students from leaving.

Figure 9 returns to having 2020 to 2028 growth rates on the horizontal axis, but the vertical axis is now retention rates. Here, counterintuitively, having lower retention rates may provide an opportunity for possible mitigation remedy for institutions projected to experience higher than average declines in new enrollments.

FIGURE 9: RETENTION RATES VERSUS GROWTH RATES

Growth Rate by Retention Rate





By taking a more nuanced approach that includes factors such as recruitment concentration, regional forecasts in areas of recruitment and expected competition for students in those regions, it's possible to see that, while state and regional trends are inescapable, they may not be controlling.

How a school sees these challenges related to their unique circumstances will determine how they may plot a "nimble path" on recruitment for the next decade and beyond.



What Can Be Done?

The first critical objective of every college should be to understand where it stands in terms of the geographic situation and the demographic changes evident on the horizon. With that in hand, based on this analysis and our work with our institutional partners, we recommend strategies in four areas:

- Increase yield rates within your existing geographic footprint:
 - Advanced analytics allows school leaders to deeply understand the individuals in their enrollment funnel and measure their likelihood to enroll. By understanding this demographic and behavioral data, machine learning algorithms can reveal what's important to the individual as well as what specific actions are most likely to increase the probability of each prospect to enroll. Using this information, a school can grow enrollments from existing pools.
- Increase retention/persistence rates to be in the top quartile of your cohort/competing schools:

 Retention begins with recruitment. Advanced analytics technology can inform school leaders on the likelihood of a student to persist to the second year, well before that student steps onto campus. In addition, those tools can also review student behavior and performance while on campus and assess their likelihood to persist. These tools can more accurately identify at-risk students and deliver interventions to the right students at the right time.
- Look to develop new recruiting geographies where students that "fit" at your institution live:

 The ability to identify and attract students from any geography can be a new and crucial opportunity.

 Potential students are no longer exclusively local, every school can be a national recruiter with the right technology. Just as they're used to increase yield in an existing recruitment funnel, advanced analytics tools can find similar students anywhere as well as help leaders understand they fit and how best to recruit and enroll them.
- Cultivate other student populations that add to the mix of enrolled students:

Diversify your enrollment by recruiting students of color (a population that will not be declining as much) as well as international students. Similarly, non-traditional college-age students, foreign students, and growth in online, professional, and graduate programs can also offset projected enrollment losses.

Which of these tactics is right depends on the individual school and on the insights generated by its unique data. No two colleges are the same—recommendations can suffer without the use of advanced analytics that use AI to consider all three dimensions and provide actionable intelligence per institution. This falls in line with the joint statement from AIR, NACUBO, and EDUCAUSE:

"We strongly believe that using data to better understand our students and our own operations paves the way to developing new, innovative approaches for improved student recruiting, better student outcomes, greater institutional efficiency and cost-containment, and much more. Data are an institutional strategic asset and should be used as such."

Given the stakes of the coming changes, now is the time for analysis and planning, followed quickly by action. Many, perhaps most, schools will adjust. Those changes, coupled with the inevitable demographic strains, will impact every school in the country.



We can provide you with a free growth rate analysis for your institution.
To get started, click the button below.

Request Analysis

ABOUT OTHOT

Othot provides advanced analytics to guide colleges and universities to make informed decisions throughout the entire student-to-alumni lifecycle by better understanding each individual. We authored this research to help institutions make strategic plans to overcome upcoming population shifts.

Learn more at othot.com.



Andy Hannah, Chairman of the Board, Chief Partnership Officer, Othot, Inc.

In 2014, Andy Hannah co-founded Othot, the leader in advanced analytics solutions for higher education institutions, where he now serves as the Chairman and Chief Partnership Officer. In his role, he is an evangelist for the Othot platform and how the use of Al and prescriptive analytics enables colleges and universities to better understand their students and make informed decisions throughout the entire student-to-alumni lifecycle.

Hannah is also an Adjunct Professor of Entrepreneurship and Analytics and Entrepreneur-In-Residence at the University of Pittsburgh. At Pitt, he is developing and delivering curriculum/student experiences at the intersection of analytics and entrepreneurship that develop skills for graduates to be leaders in the blossoming business analytics field. In addition, Hannah is a Senior Advisor and Faculty member of the International Institute of Analytics.

Hannah has been an entrepreneur since 1995, a calling that has stayed firmly with him ever since. He has played leading C-Level roles at four high tech start-ups over the past two-plus decades, and the resulting perspectives, learnings, and expertise are the cornerstones of his endeavors. Hannah's companies touched a range of industries such as information, software, consulting, and materials science.



Othot Bios

Patricia Beeson, Ph.D., Provost Emerita, University of Pittsburgh; Director of Research, Othot, Inc.

Dr. Beeson is provost emerita at the University of Pittsburgh. She served as provost and senior vice chancellor from 2010-18. Her tenure as provost was marked by her innovative and ambitious academic vision for the University of Pittsburgh and her focus on data and analytics to help achieve the university's goals. Beeson came to Pitt in 1983 as a professor of economics and, before she was elected provost and senior vice chancellor, held several administrative posts, including associate dean for undergraduate studies in the Dietrich School, vice provost for graduate studies, and vice provost for graduate and undergraduate studies.

As Othot's Director of Research, Beeson identifies and leads cross-organizational research projects. Her research addresses key questions impacting higher education leaders. The combination of Beeson's higher education leadership experience and rich academic research background and Othot's data science capabilities offers a disciplined yet fresh and innovative approach to the research.

Beeson earned her Ph.D. at the University of Oregon.

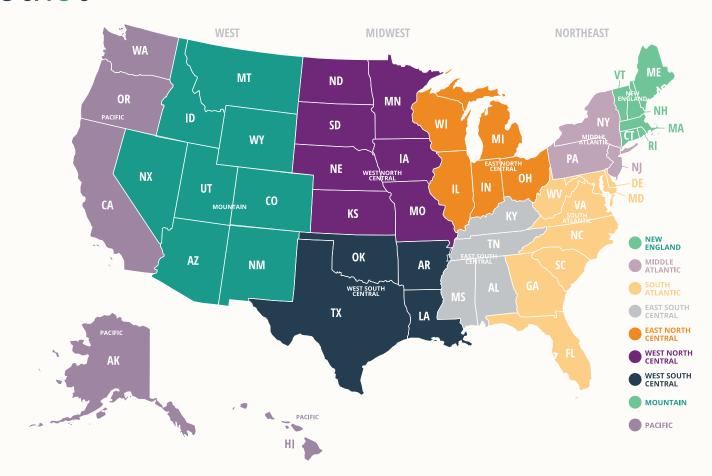
Rohil Chada, Research Analytics Intern, Othot, Inc.

Rohil Chada is currently a Senior at the University of Pittsburgh studying Finance and Business Analytics. Outside of the classroom, Chada is involved with student organizations in the finance and analytics space and held business analytics internships at Everest Reinsurance and the Western Pennsylvania Diaper Bank. Throughout his classroom and internship experiences, he has developed a holistic professional skillset while providing shared value to each organization.

As a Research Analytics Intern at Othot, Chada paired up with his former professor, Andy Hannah, to take a closer look at the demographic shifts impacting undergraduate enrollment and assist Othot in delivering crucial insights for higher education institutions.

After graduating from Pitt, Chada will join Deloitte Consulting as a Solutions Engineering Analyst in August.





Adelphi University

Agnes Scott College

Alabama A & M University

Alabama State University

Albany State University

Alcorn State University

Alfred University

American University

Anderson University

Angelo State University

Arizona State University

Arizona State University-Tempe

Arkansas State University-Main Campus

Arkansas Tech University

Art Center College of Design

Ashland University

Assumption College

Auburn University

Augsburg College

Austin Peay State University

Baker University

Baldwin Wallace University

Barnard College

Bates College

Baylor University

Belmont University

Bemidji State University

Bentley University

Boise State University

Boston College

Boston University

Bowdoin College

Bowie State University

Bradley University

Brandeis University

Brigham Young University-Idaho

Brown University

Bryn Mawr College

Bucknell University

Butler University

Caldwell University

California Baptist University

California Lutheran University

California Polytechnic State University-San Luis Obispo

California State University Maritime Academy

California State University-East Bay

California State University-Long Beach

California State University-Monterey Bay

California State University-Sacramento

California State University-San Bernardino

California State University-Stanislaus

California University of Pennsylvania

Capital University

Carleton College

Carnegie Mellon University

Carson-Newman University

Case Western Reserve University

Catawba College

Central State University

Central Washington University

Chapman University

Charleston Southern University

Claflin University

Claremont Mckenna College

Clarion University of Pennsylvania

Clark Atlanta University

Clayton State University

Clemson University

Cleveland State University

Coastal Carolina University

Colby College

Colgate University

College of Charleston

College of Coastal Georgia

College of Saint Benedict

College of The Holy Cross

Colorado College

Colorado School of Mines

Colorado State University-Pueblo

Columbia College Chicago

Columbia University in the City of New York

Community College of Allegheny County

Concordia University-Saint Paul

Cornell University

Cuny Brooklyn College

Cuny City College

Dartmouth College

Delta State University

Duke University

Duquesne University

Eastern Connecticut State University

Eastern Illinois University

Eastern Mennonite University

Eastern Michigan University

Eastern New Mexico University-Main Campus

Eastern University





Elizabeth City State University

Elon University

Embry-Riddle Aeronautical University-Daytona Beach Embry-Riddle Aeronautical University-Prescott

Embry-Riddle Aeronautical University-Worldwide

Emerson College Emory University Fairfield University

Fayetteville State University Ferris State University Five Towns College

Florida Agricultural and Mechanical University

Florida International University Florida State University Florida Tech University Fordham University Fort Valley State University Franklin and Marshall College Frostburg State University

Frostburg State University
Furman University
Gallaudet University
George Fox University
George Mason University
George Washington University
Georgetown University

Georgia Institute of Technology-Main Campus

Georgia Southern University Georgia State University

Georgia State University-Perimeter College

Gettysburg College Glenville State College Gonzaga University Goucher College

Grambling State University

Guilford College Hamilton College Hampden-Sydney College Hampton University Hardin-Simmons University

Harvard University
Harvey Mudd College
Haverford College
High Point University
Hofstra University
Husson University
Illinois State University

Indiana University of Pennsylvania Indiana University-Bloomington

lowa State University Jackson State University Jacksonville University James Madison University Johns Hopkins University

Juniata College Kean University Keene State College Kentucky State University

Kenyon College

Kutztown University of Pennsylvania

La Salle University Lafayette College

Lake Superior State University

Lehigh University

Lewis-Clark State College

Lincoln University

Louisiana State University Louisiana Tech University

Loyola Marymount University Loyola University Chicago Loyola University Maryland

Malone University

Manchester University

Mansfield University of Pennsylvania

Marist College Marquette University Mars Hill University

Maryville University of Saint Louis Massachusetts Art and Design School Massachusetts College of Liberal Arts Massachusetts Institute of Technology

McKendree University McNeese State University Mercer University Methodist College Miami University-Oxford Michigan State University

Michigan Technological University

Middlebury College Midway University

Millersville University of Pennsylvania

Minnesota State University Moorhead

Minot State University
Mississippi State University
Mississippi University for Women
Missouri Southern State University

Morgan State University

Mount Vernon Nazarene University

Muhlenberg College Nazareth College

Nebraska-Omaha University New Jersey City University New Jersey Institute of Technology

New York University Newman University Norfolk State University

North Carolina A & T State University North Carolina Central University

North Dakota State University-Main Campus

Northern Arizona University Northern State University

Northwestern Oklahoma State University Northwestern State University of Louisiana

Northwestern University
Norwich University

Nova Southeastern University

Oakwood University Oberlin College Occidental College Oglethorpe University Ohio Northern University

Ohio State University-Main Campus Ohio University-Main Campus Oklahoma Baptist University Oklahoma State University Oral Roberts University
Oregon Institute of Technology

Oregon State University
Palm Beach Atlantic University

Pennsylvania State University-Main Campus

Pepperdine University

Pitzer College

Point Loma Nazarene University

Point Park University Point University Pomona College

Prairie View A & M University

Pratt Institute-Main Providence College

Purdue University-Main Campus Queens University of Charlotte

Quinnipiac University

Ramapo College of New Jersey

Regent University

Rensselaer Polytechnic Institute

Rhode Island College Rhodes College Rice University

Robert Morris University

Rollins College Rust College

Rutgers University-Camden Rutgers University-New Brunswick

Rutgers University-Newark Sacred Heart University Saint Cloud State University Saint Joseph's University Saint Louis University Saint Mary's College Salisbury University

Sam Houston State University

Samford University
San Diego State University
Santa Clara University
Sarah Lawrence College
Scripps College
Seton Hall University

Shenandoah University
Shippensburg University of Pennsylvania

Skidmore College Slippery Rock University of Pennsylvania

Smith College

Sonoma State University South Carolina State University Southeast Missouri State University Southeastern Louisiana University

Southeastern University

Southern Arkansas University Main Campus Southern Illinois University-Carbondale Southern Illinois University-Edwardsville Southern Methodist University Southern New Hampshire University

Southern New Hampshire University Southern University and A & M College

Southern Utah University

Southwest Minnesota State University

Spelman College

St. John's University-New York

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St. Olaf College

St. Joseph's College-New York

St. Mary's University Stanford University

Stevens Institute of Technology

Stony Brook University
Suny College at Geneseo
Suny College at Old Westbury

Suny Cortland Swarthmore College Syracuse University Tarleton State University Temple University

Texas A & M International University
Texas A & M University-College Station
Texas A & M University-Commerce

Texas Christian University
Texas Southern University
Texas State University
Texas Tech University
Texas Woman's University
The College of New Jersey
The New School

The University of Alabama The University of Tampa

The University of Tennessee-Chattanooga
The University of Tennessee-Knoxville
The University of Texas at Austin
The University of Texas at El Paso
The University of Texas at San Antonio
The University of Virginia's College at Wise

The University of West Florida

Tougaloo College Towson University

Trevecca Nazarene University

Trinity College Trinity University Troy University

Truett McConnell University

Tufts University

Tulane University of Louisiana

Tusculum College Union College

United States Coast Guard Academy

University at Buffalo

University of Alabama at Birmingham University of Alabama in Huntsville University of Arkansas at Pine Bluff University of Arkansas at Pine Bluff University of California-Berkeley University of California-Davis University of California-Irvine University of California-Los Angeles

University of California-Riverside
University of California-San Diego
University of California-Santa Barbara
University of California-Santa Cruz
University of California-Santa Cruz
University of Central Florida
University of Central Missouri

University of Chicago

University of Cincinnati-Main Campus University of Colorado Boulder University of Connecticut University of Delaware University of Florida University of Georgia University of Houston

University of Illinois at Chicago University of Illinois at Urbana-Champaign

University of Iowa University of Kansas University of La Verne

University of Louisiana at Lafayette University of Louisiana at Monroe

University of Louisville University of Maine

University of Mary Hardin-Baylor University of Mary Washington University of Maryland-College Park University of Massachusetts-Amherst

University of Memphis University of Miami

University of Michigan-Ann Arbor University of Minnesota-Crookston University of Minnesota-Duluth University of Minnesota-Morris University of Minnesota-Twin Cities

University of Mississippi

University of Missouri-Kansas City University of Missouri-St Louis University of Nebraska at Kearney University of Nebraska at Omaha University of Nebraska-Lincoln

University of New Mexico-Main Campus
University of North Carolina at Asheville
University of North Carolina at Chapel Hill
University of North Carolina at Charlotte
University of North Carolina at Greensboro

University of North Dakota University of North Texas

University of North Texas at Dallas University of Northern Iowa

University of Notre Dame University of Pennsylvania University of Pikeville

University of Pittsburgh-Bradford
University of Pittsburgh-Greensburg
University of Pittsburgh-Pittsburgh Campus

University of Portland
University of Puget Sound
University of Rhode Island
University of Richmond
University of Sochester
University of San Diego
University of San Francisco
University of South Alabama
University of South Carolina-Aiken
University of South Carolina-Columbia
University of South Carolina-Upstate

University of South Florida-Main Campus University of Southern California University of Southern Maine

University of South Dakota

University of St. Thomas

University of Toledo University of Utah University of Vermont

University of Virginia-Main Campus

University of West Georgia
University of Wisconsin-La Crosse
University of Wisconsin-Madison
University of Wisconsin-River Falls
University of Wisconsin-Stout
University of Wisconsin-Whitewater

University of Wyoming Valdosta State University Vanderbilt University Vassar College Villanova University Virginia Military institute

Virginia Polytechnic Institute and State University

Virginia State University Viterbo University Wagner College Wake Forest University Walla Walla University Wartburg College

Washington & Jefferson College Washington and Lee University

Washington College

Washington State University Washington University in St Louis

Wayne State University Wellesley College Wesleyan University

West Chester University of Pennsylvania

West Virginia State University
West Virginia University
Western Carolina University
Western Illinois University-Macomb
Western Kentucky University

Whitman College
Wichita State University
Widener University
Wilkes University
Willamette University
Williams College
Winthrop University
Wittenberg University

Worcester Polytechnic Institute Wright State University-Lake Campus Wright State University-Main Campus

Young Harris College