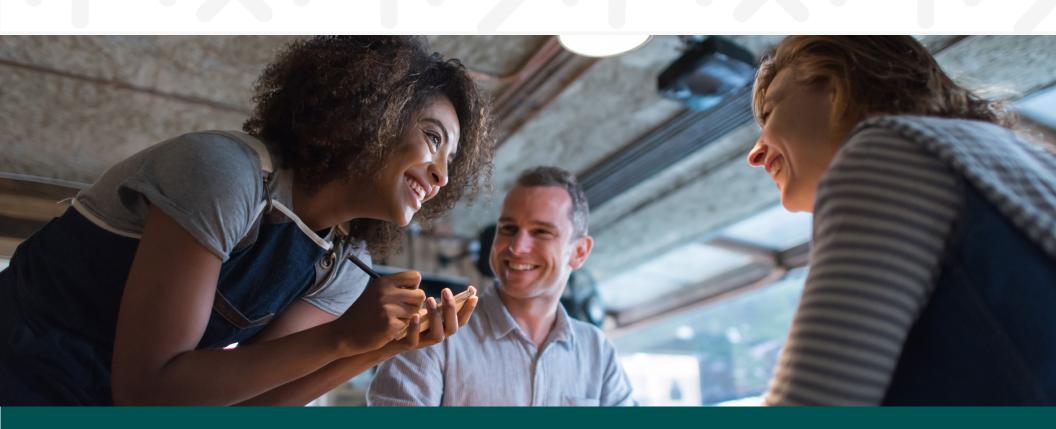


May 2021

UKG Workforce Activity Report



By analyzing weekly employee shift trends at 35,000 U.S. businesses with a combined 3.3 million employees, this index tracks the ongoing recovery of the U.S. workforce.

The state of the frontline workforce

Shift Data Informs Pace of National Recovery



Using high-frequency workplace data to track the health of the labor economy

By analyzing weekly employee shift work and pay statement trends across 35,000 U.S. businesses and 3.3 million employees, this index provides directional insight into the health of the frontline working economy. See all historical weekly reports at **UKG.com/WorkforceActivityReport.**

The consistency of workforce activity and recovery across the U.S. continued its tedious recovery in May, with midmonth shift volume levels increasing by just 0.1% compared to mid-April, indicating a slight — though still lackluster — improvement in month-over-month job creation. The UKG Workforce Recovery Scale currently sits at 85.3 out of 100.



Executive Summary

May 2021

Mid-month shift growth (pg. 4)

0.3% August

September

-0.3% October

0.2% November

December

-3.0% January

0.2% February

2.6% March

-0.3% April

0.1% May

Workforce Recovery Scale (pg. 5)

84.5 August

87.1 September

October 87.0

87.1 November

84.3 December

84.9 January

86.6 February

85.5 March

85.9 April

May 85.3

Shift growth by company size (pg. 7)

-0.6% <100

-0.2% 101-500

0.6% 501-1,000

-0.7% 1,001-2,500

4.2% 2,501-5,000

1.7% >5,000

Shift growth by industry (pg. 8)

Services & distribution 1.5%

Public sector 1.1%

Retail, hospitality & food service 0.4%

-1.7% Manufacturing

-2.2% Healthcare

Shift growth by region (pg. 9)

0.9% Southeast

-0.2% West

-0.2% Midwest

-0.3% Northeast

The UKG Workforce Recovery Scale stands at

85.3

Many people have adapted to new childcare arrangements, household budgets, and generally doing more with less. We expect those folks will use this summer to enjoy a sense of social normalcy to emotionally recharge, with a rapid acceleration in new employment come fall.

> **Dave Gilbertson** Vice president, UKG

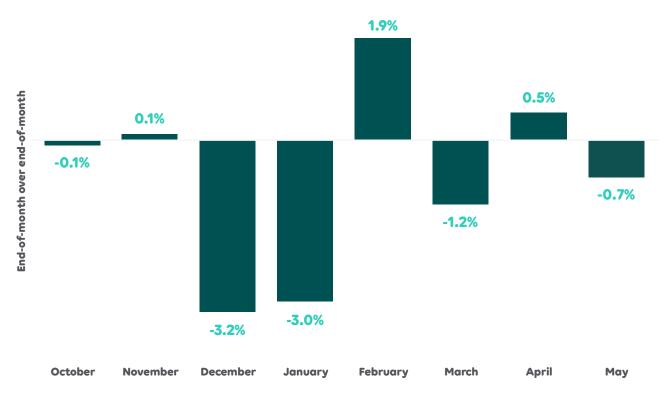


Shifts worked

Shift growth as measure of workplace recovery

This data reflects end-of-month over endof-month shift growth as measured by time punches, collected via time clock, mobile, and web-based devices.

Despite increasing vaccination rates and the relaxing of restrictions, shift work volume across the U.S. remained relatively flat in April.



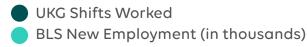




Shift recovery: Mid-month data aligns with changes in U.S. employment

Throughout the national economic recovery, high-frequency UKG shift data has closely correlated each month with the new employment gains reported by the U.S. Department of Labor — providing an indication of the direction of jobs recovery.

Following a decline in early April, shift volume growth from mid-April to mid-May increased slightly by 0.1%



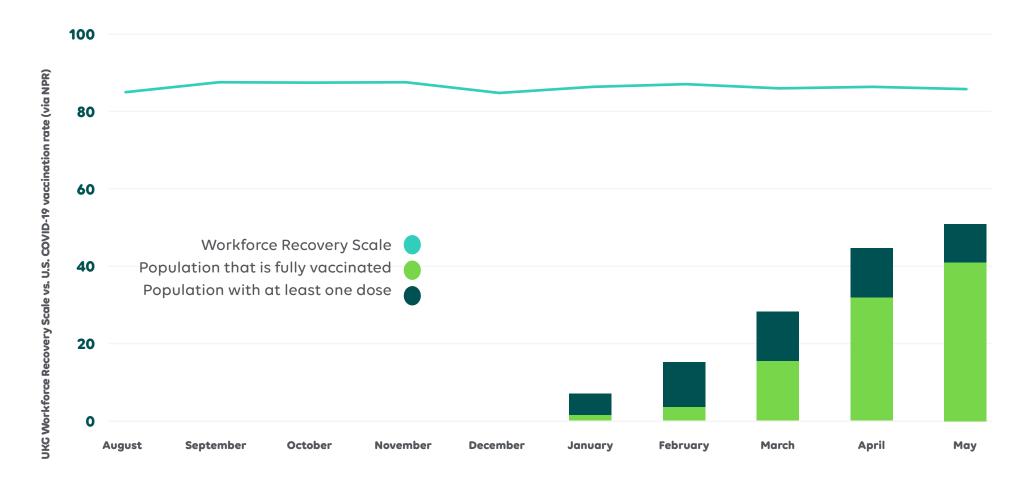


Shift recovery: Tracking work activity alongside vaccination rates

The UKG Workforce Recovery Scale is an indexed measure of end-of-month shift work activity across the U.S. The Workforce Recovery Scale does not track the economic recovery from COVID-19; it is a metric benchmarking the shift-based workplace activity today against pre-pandemic activity to provide an alternative and complementary view into the national employment situation.

The national economic recovery is dependent on a variety of factors — including an increasing rate of COVID-19 vaccinations. The combination of vaccination rates and the Workforce Recovery Scale provides a multidimensional view of stability indicators that can empower organizations to begin planning for future post-pandemic operations.

The UKG Workforce Recovery Scale currently sits at 85.3 compared to a 100.0 baseline in February 2020



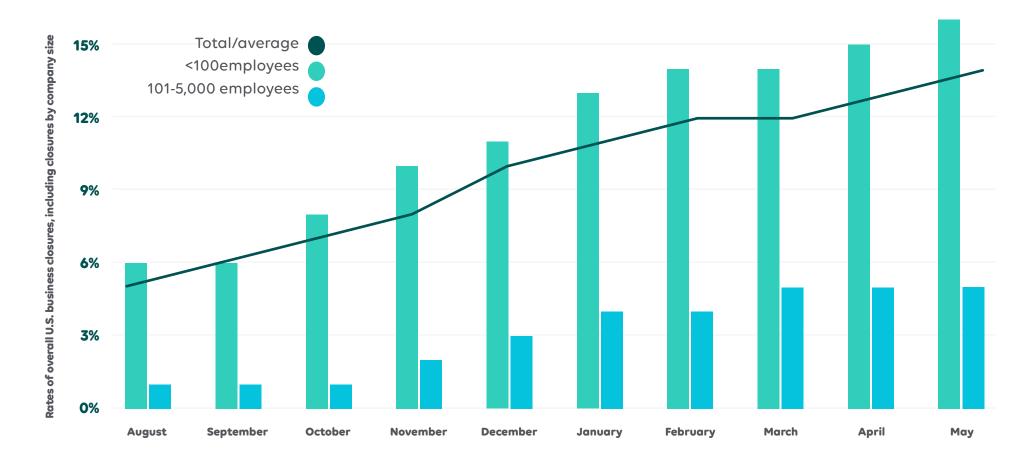


Shift recovery: Volume of business closures across company sizes

Shift work volume is a helpful high-frequency metric to measure not only the activity of hourly and frontline employees, but also the health of the businesses that employ them. By tracking businesses that have registered zero shifts, this metric can indicate rate of indefinite business closures. When broken down by company size, there is a clear differential of ongoing business stability between smaller organizations with less than 100 employees and larger organizations with more than 100 employees.

The ongoing rate of business closures, in tandem with the rate of job creation, will be a key factor in understanding the total impact of the COVID-19 pandemic.

Across the U.S., 14% of all businesses — and 16% of small businesses — have indefinitely closed

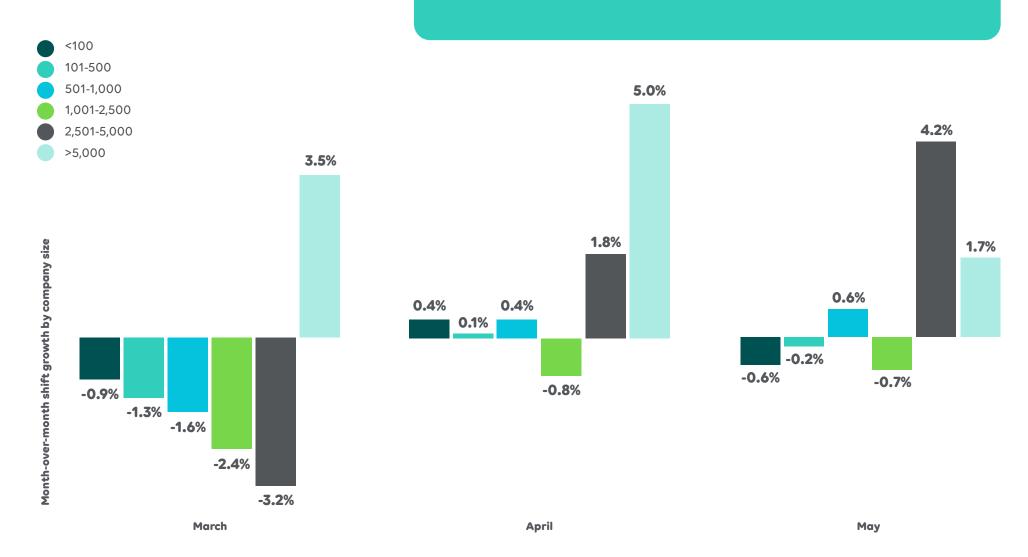




Shift recovery: Company size

This data reflects month-over-month shift growth by company size as measured by time punches.

Companies with more than 2,500 employees saw significant monthover-month increases in shift work as larger companies continue to drive workplace recovery

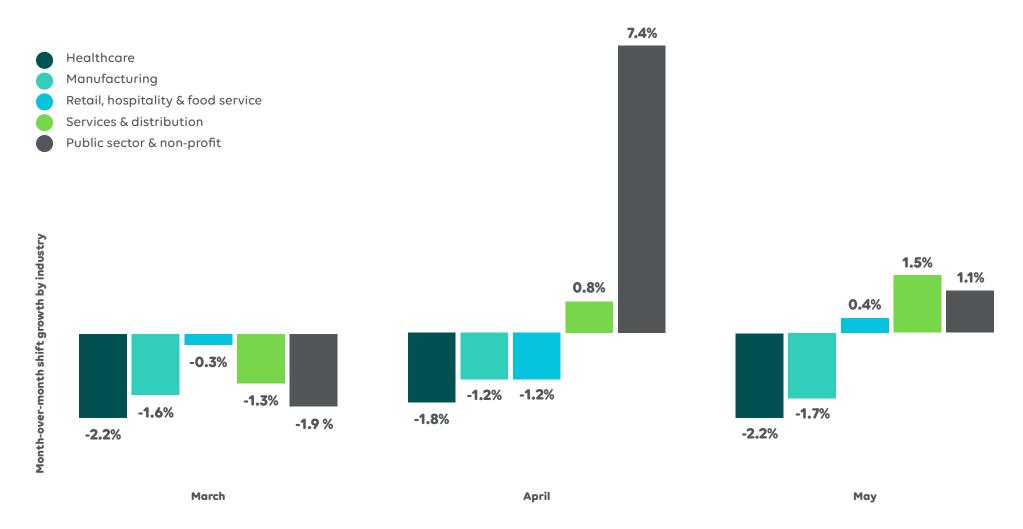




Shift recovery: Industry

This data reflects month-over-month shift growth by industry as measured by time punches.

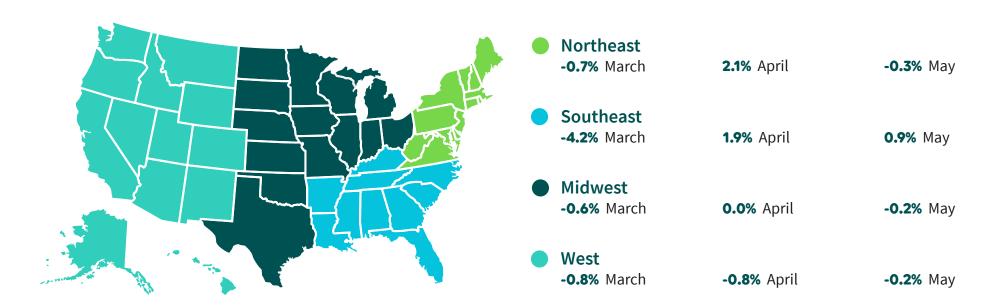
Organizations across **services**, **distribution**, and the **retail** space saw shifts increase as businesses reopened and prepared for summer tourism



Shift recovery: U.S. landscape

The workplace recovery continues to be highly regionalized and localized.

This data reflects month-over-month shift growth by region and state as measured by time punches.



15 states have not recovered 10% or more of shifts lost.

39 states had fully reopened by the end of May. 27 states saw an overall decline in shift work in May.

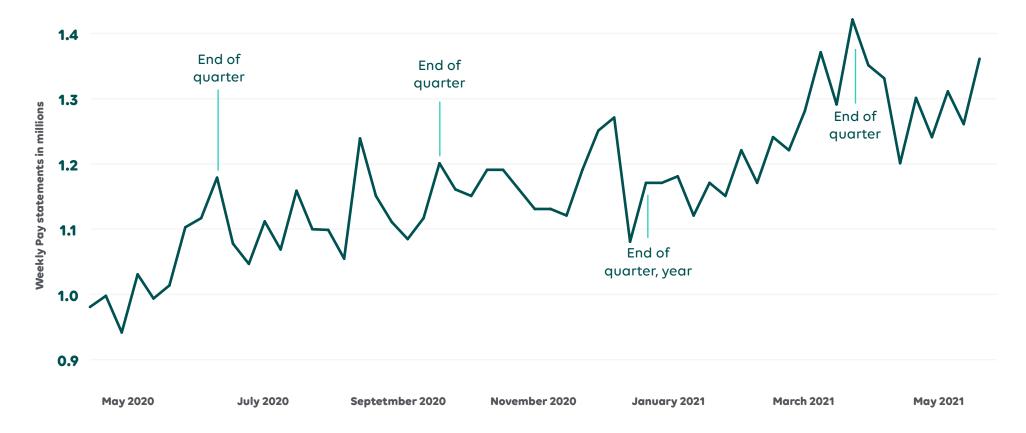


Pay statements

This data reflects the number of pay statements generated each week — including direct deposit and physical checks — for 3.3 million U.S. employees.

Because pay statements reflect previous hours worked, are generated by an employer with varying frequencies (e.g., weekly, biweekly, monthly), and employees often receive payments after termination (e.g., vacation accrual payout, severance), data should continue to reveal the resulting impact of changes in shifts worked on pay statement generation.

The rolling twoweek average pay statement volume is **up 3.8**% compared to the same time period in April





Methodology



The Workforce Activity Report by UKG (Ultimate Kronos Group) is an index that measures week-by-week metrics including employee shifts worked and pay statements from 3.3 million employees across more than 35,000 UKG customers.

"Shifts worked" is a total derived from aggregated employee time and attendance data and reflects the number of times that employees — especially those who are paid hourly or must be physically present at a workplace to perform their jobs — "clock in" and "clock out" via a time clock, mobile app, computer, or other device at the beginning and end of each shift.

For the latest data reports visit: **UKG.com/WorkforceActivityReport**

"Pay statements" reflect the number of payroll checks generated each week, including both direct deposit transfers and physical checks.

Beginning in May 2021, UKG updated its shift growth methodology to reflect mid-month over mid-month changes, unless otherwise stated; it had previously reflected end-of-month over end-of-month changes unless otherwise stated.

For more information please contact:

Dan Gouthro

1 978.947.7310 daniel.gouthro@ukg.com Jessica DeVore

1 978.244.6381

jessica.devore@ukg.com

