



Total fee revenue exceeds 2019 by **50%**



System-wide RevPAR up 2% compared to 2019; **up 5%** excluding **Greater China**



Raises full-year outlook for Net Rooms Growth to approximately 6.5%



Expands pipeline to 114,000 rooms, a new record

Hyatt Continues to Transform Through Recently Announced Asset-Light Deals

- Joint Venture with Kiraku to launch the ATONA brand of Ryokans in Japan
- · Agreement with Lindner Hotels to increase our franchised portfolio in Europe
- Five ALG branded all-inclusive resorts in Bulgaria; majority expected to open 2023

Mark Hoplamazian President & CEO Hyatt

STRATEGIC AGILITY **Driving Results**

\$28M NET INCOME

\$0.25 DILUTED EPS

\$224M TOTAL FEES1

18.7% NET ROOMS GROWTH2

We had a tremendous quarter that demonstrates our unique positioning and differentiated model. We reported total fee revenue that exceeded 2019 by 50%, raised our full-year 2022 Net Rooms Growth outlook to approximately 6.5%, and **expanded** our pipeline to 114,000 rooms. Our greater mix of feebased earnings is driving record results and significant free cash flow. We continue to see demand accelerating and our outlook remains optimistic based on our latest booking trends. "

\$252M ADJUSTED + \$17M ALG'S NET + \$26M ALG'S NET DEFERRALS4 + \$26M FINANCED CONTRACTS4

(1) Represents gross Management, Franchise. and Other Fees.

(2) Represents Total Net Rooms Growth over the trailing 12-month period; Excluding ALG, Net Rooms Growth is 4.5% over the trailing 12-month period. (3) Adjusted EBITDA is a non-GAAP measure that is not calculated or presented in accordance with generally accepted accounting principles in the United States ("GAAP") and may not be comparable to similarly titled measures of other companies due to varying methods of calculations. For how we define Adjusted EBITDA and for a reconciliation to the most directly comparable GAAP measure, please see Hyatt's Q3 2022 earnings release available at investors.hyatt.com.