ESTABLISHING TWO LEADING HEALTHCARE COMPANIES THAT SHARE A HERITAGE OF SAVING AND SUSTAINING LIVES[1]

New Kidney Care Company

Global innovator in kidney care, offering leading solutions for peritoneal dialysis, hemodialysis and organ support therapies, including continuous renal replacement therapy (CRRT)

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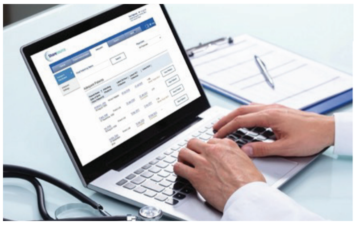
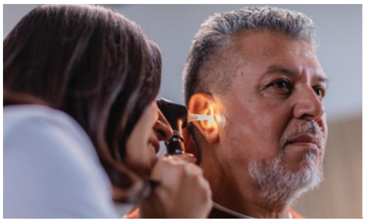
Global medtech leader, offering advanced technology for the hospital and outpatient office, including infusion systems, smart beds, clinical nutrition, surgical tools, injectable medicines and diagnostic tools




~15,000[2] Employees

1M+ Patients treated annually

~$5B[3] Revenue

~45,000[2] Employees

350M+ Patients treated annually

~$11B[4] Revenue

- Driven by a passion for the kidney care community and a nearly 70-year legacy in acute and chronic dialysis
- Leading provider of home dialysis with differentiated technology to connect patients with care teams
- Building on extensive commercial and clinical capabilities to expand access to dialysis care
- Focus enables additional investments to bring innovative technologies to market

- Offering leading therapies and technologies at every step of the patient journey, from outpatient care to the hospital
- Streamlined profile allows additional investment in R&D and commercial infrastructure to unlock growth
- Positioned to accelerate innovation in connected care and other growth areas
- Simplified operating model to provide additional business transformation opportunities

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1. Proposed spinoff of new kidney care company subject to the satisfaction of customary conditions (as described in the press release dated January 6, 2023); 2. Employee count is estimated as of January 1, 2023; 3. Revenue reflects 2021 sales; 4. Pro forma revenue presents revenue for 2021 as if the acquisition of Hillrom and the proposed spinoff of the Renal Care and Acute Therapies businesses had occurred as of January 1, 2021. Pro forma revenue is a non-GAAP measure.