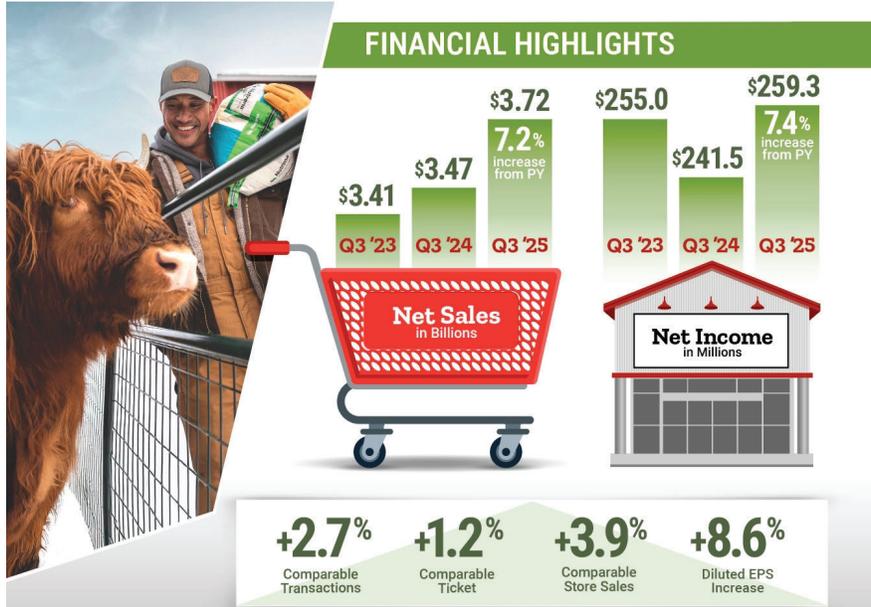


"The Tractor Supply team delivered a strong third quarter. This performance was driven by ongoing share gains, agile execution through an extended summer season and healthy transaction growth. Our results were in line with our expectations and reflect the unwavering commitment of our 52,000 Team Members who live Life Out Here every day."

"As we enter the fourth quarter, we are well positioned for the fall and winter seasons, operating with discipline and controlling what we can control. With improved visibility on tariffs and the broader demand environment, we are narrowing our full-year guidance range to reflect our year-to-date performance and a balanced outlook. We are encouraged by the early momentum in our Life Out Here 2030 strategic initiatives – enhancing the customer experience, expanding our capabilities and strengthening our foundation for long-term growth."

Hal Lawton
President & Chief Executive Officer



OPERATIONAL HIGHLIGHTS

- PURINA** CELEBRATED PURINA DAYS FOR PETS AND LIVESTOCK
- OPENED 29 NEW TRACTOR SUPPLY STORES. TOTAL STORE COUNT IS NOW **2,364**
- Garden CENTER** NEARLY 700 GARDEN CENTERS NOW OPERATIONAL
- LAUNCHED APPAREL COLLABORATION WITH **MOLLY YEH**
- Field & Stream** EXPANDED FIELD & STREAM ASSORTMENT
- Petsense** CELEBRATED 20 YEARS OF PETSENSE BY TRACTOR SUPPLY

SUPPORTING LIFE OUT HERE

RAISED MORE THAN **\$1 MILLION** FOR THE TRACTOR SUPPLY 2026 FFA FUTURE LEADERS SCHOLARSHIP FUND

Life Out Here 2030

- Deliver Legendary Customer Experiences
- Advance Our ONETractor Capabilities
- Operate the Tractor Way
- Go the Country Mile for Our Team
- Generate Healthy Shareholder Return