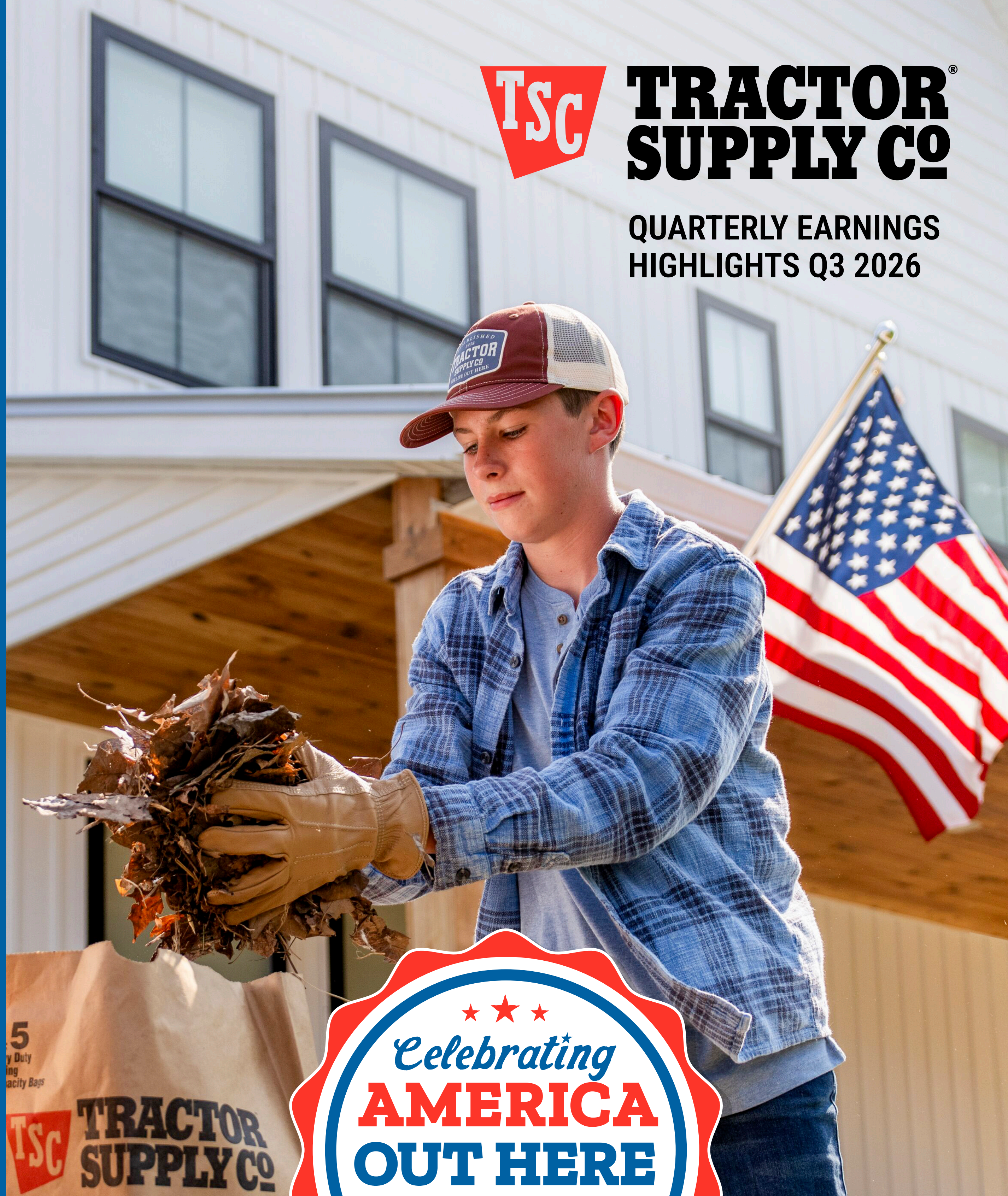




**TRACTOR
SUPPLY CO.**

QUARTERLY EARNINGS
HIGHLIGHTS Q3 2026

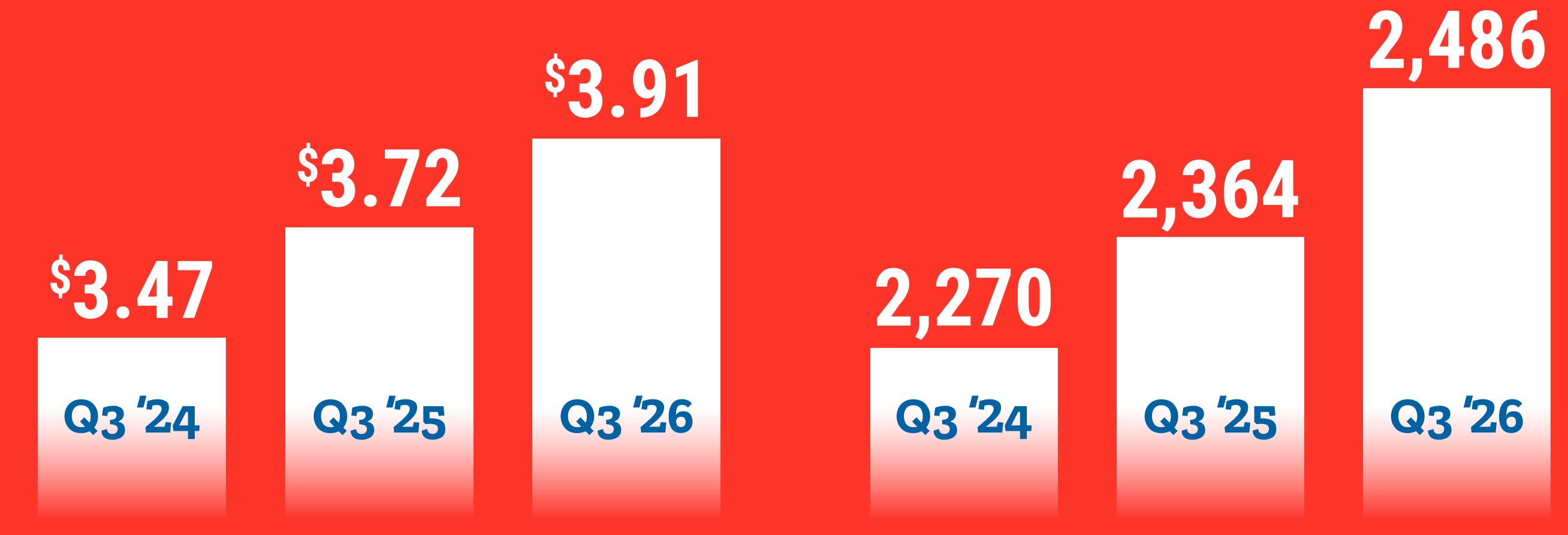


"Our third quarter marked a step forward for Tractor Supply, with improved sales momentum and broader strength across our business. The actions we are taking around value, pet, digital and convenience gained traction in the quarter. I want to thank our more than 54,000 Team Members for their dedication to serving our customers every day. We are moving with urgency to sharpen our strategic priorities, drive productivity and make deliberate choices about where we invest our capital and resources. These efforts are designed to accelerate comparable store sales growth, restore operating margins and deliver attractive long-term shareholder returns. Our progress in the quarter and the actions underway give us confidence in our ability to deliver within our full-year guidance, which we are reaffirming today. As we head into the fourth quarter, our focus remains on being the dependable supplier our customers count on throughout the winter season."

Hal Lawton

President & Chief Executive Officer

FINANCIAL HIGHLIGHTS



Net Sales
in Billions

**Tractor Supply
Store Count**

+0.4% **+0.7%** **(0.3%)** **\$0.43**

Comparable
Store Sales

Comparable
Ticket

Comparable
Transactions

Diluted EPS

OPERATIONAL HIGHLIGHTS



Celebrated Grand Opening of
11th Distribution Center
in Nampa, Idaho



Expanded Pet Assortment
to Include More than
200 New
Dog and Cat Products



Launched
Partnership with Instacart
to Deliver Pet Supplies,
Farm Essentials and Everything
in Between for Life Out Here



Tractor Supply Co.
**Animal
Days**

Celebrated
Animals Days
for Pets and Livestock

SUPPORTING LIFE OUT HERE



Celebrated Harvest Fest to
Support **Local Farmers,**
Makers and **Artisans**
in stores nationwide



Announced support of over
1,000 fairs nationwide –
its largest commitment to state
and county fairs to date



Awarded **146 students**
with the 2026 FFA Future
Leaders Scholarship



**FARMER VETERAN
COALITION**

Continued to support veterans in
farming and ranching through
\$100,000 donation
to the Farmer Veteran Coalition's
Fellowship Fund



**TRACTOR
SUPPLY CO.**

For Life Out Here